Service Area	People and Business Change
Proposal Title	Preventions Review to Deliver £250k Saving
Summary Description, Delivery Arrangements and Timescales	The current Third Sector expenditure is £1,120,217 and is made up of 14 contracts with various organisations across adults and children's services focussed on prevention and early intervention.
	Since the implementation of the Social Services and Well-being (Wales) Act 2014 (SSWB) there has been a significant change in the way that we work with our Third Sector partners. This new focus on early intervention and prevention, along with a £250k budget cut resulted in the development of 2 consortiums to provide single points of access for citizens across a range of services offering information advice and assistance (IAA). The total amount invested in the 2 consortiums is £650k.
	One consortium was commissioned on a Gwent wide basis in partnership with Aneurin Bevan University Health Board (ABUHB) for mental health services and the other focussed on general adult services IAA, covering advocacy, carers respite, and community support. The lead organisations are Growing Space and Reach respectively.
	Whilst the consortium model has been largely effective in managing demand and delivering low level support there is now a need to review and consolidate provision. The initial commissioning process resulted in a loss of funding for several long-standing Local Authority partners that required sensitive management. In addition, the consortium approach, where a lead organisation oversees several strands of service delivery was untested.
	As we reach the end of the 2 <sup>nd</sup> year of operation for both consortiums there is an opportunity to review delivery and consider amalgamating service areas in order to achieve efficiencies. Contract management and review processes have identified some areas of duplication and ABUHB have indicated an intention to re-work the mental health offer.
	In addition, services currently commissioned by Supporting People funding overlap what is provided by the Consortium but provided on the basis of Housing Related Support. This indicates that referrals for the same service are being generated from different sources and there are opportunities to consolidate provision.
	Some of the issues to consider in the Third Sector review are as follows:
	Consider the services currently funded by ABUHB and Supporting People to identify duplication of services with different eligibility criteria that could be streamlined
	<ul> <li>Consider the full range of information and advice access points and providers to determine if a single commissioned service would deliver efficiencies</li> </ul>
	Consider if some aspects of the services offered by the Reach Consortium (Newport Support Partnership)

	should be covered by t	he Faire	er Charging Initiative					
		ongside this, the implementation of the Health led Care Closer to Home initiative offers opportunities to furthe integrated health and social care IAA function.						
	ABUHB have been successful in a bid for £500k of transformation funding to implement a community we and this, along with continued access to Intermediate Care Funding (ICF) provides alternative resource to innovative collaborative solutions. Officers are involved in the planning and development of the network to developed preventative services are aligned.							
	Current preventative services were developed in response to the requirements of the SSWB Act and to deliver efficiencies.							
	It is now an appropriate time to review the Third Sector commissioning arrangements based on improved intelligence around service demand and availability and of the need to engage proactively with the developing ABUHB preventions agenda.							
	The review and reconfiguration of services can deliver savings of £250k during 2019/20.							
Decision Point (Please tick appropriate box)	Head of Service		Cabinet Member	~	Cabinet			

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	250			
<b>One-Off Implementation Costs</b> (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	No impact on FTE count

Does this proposal require an FEIA	YES	✓	NO	
and/or WFG Act assessment?				
(Please tick appropriate box)				

### PART TWO

# Options Considered This proposal is offered on the basis that opportunities for efficiencies have been identified within Preventions Services for the reasons outlined above

### **Recommended Option**

To conduct a full review of preventions services delivered by the Local Authority and other Commissioning partners to reduce duplication and, where possible consolidate similar provision to achieve a consistent offer across the City

### Specific Links with Wellbeing of Future Generations (WFG) Act

**Integration** – This proposal fits with the following priority objectives within the Improvement Plan:

- Improving independent living for older people
- Ensuring people have the right Social Services to meet their needs

**Long Term** – The proposal acknowledges the need to integrate and align our early intervention and prevention services with the wider well-being agenda. This will ensure sustainability by reducing duplication and improving the offer of support to all Newport citizens.

NCC Corporate Plan 2017-22

"We will support the development of health and well-being hubs which can provide day and work opportunities, carers respite, social prescribing and care closer to home"

**Prevention** – This review is focussed on improving the range and scope of services that focus on early intervention and prevention. The aim is to manage increasing demand for statutory provision by diverting or delaying the need by offering opportunities to improve and maintain personal well-being, independence and resilience.

**Collaboration -** The proposal clearly states that we will be working closely with our Health partners to ensure consistency and equality of access to a range of preventative services to deliver an integrated health and social care service offer.

Involvement – The review will consult with citizens, commissioning partners and providers. The detail of which will be outlined during the scoping stage.

### Fairness and Equality Impact Assessment

Yes

Unique reference number	AS1920/03
Activity Code	SOC14

Service Area	Children and Young People Se	rvices								
Proposal Title	Improving Residential Care for	proving Residential Care for Children within Newport								
Summary Description, Delivery Arrangements and Timescales	expensive and outcomes for alternative, quality options for Newport, additional residential One property has already be Inspectorate Wales. It will acco It is anticipated that £170k of s Capital funding from the counc agreed by the Integrated Care begin the process of making su	most of this gro beds ar een pur mmoda avings v I of £1. Fund (I ure this 50k is a	chased and remedial work wi te four local children. vill be achieved as a result of this om has been secured in 2018/19 CF). A second property has bee property is suitable. Using the I0 inticipated if this goes ahead. S	placeme been ur II begin s propos o for add en identii CF fundi	ents could be better. A project ndertaken. In order for them soon along with registration sal. litional units and a successful bi fied and the first steps have be ng, this property could be broug	to explore to return to with Care id has been en taken to ght into use				
Decision Point (Please tick appropriate box)	Head of Service		Cabinet Member	~	Cabinet					

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	330	10		
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)				
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related	1,500			
Capital – Other				

Implementation Cost - Total		1,500				
Impact on FTE Count		There is no reduction in st model.	taffing. Additional po	osts wi	Il be recruited to staff the units within the	agreed costing
Does this proposal require an FEIA	YES		V		NO	

### PART TWO

(Please tick appropriate box)

tions Considered
tion 1
the business are as described above. This would be ris to address the large term issues of shidner being placed every from Neurort with the attendent.

To progress the business case as described above. This would begin to address the long term issues of children being placed away from Newport with the attendant costs. The risks attached to this are the capacity in the service to manage the changes, the increasing costs of property locally, the challenge of recruiting staff to children's residential care and the changing arena of residential care across Wales. However, it is possible to militate against all of these risks with effective planning and management.

### Option 2

Continue to manage the out of authority residential places as they are currently managed without seeking the return of children to Newport with some savings.

### **Option 3**

Accelerate the proposal in this business case and seek to grow the number of residential places to return more children **Recommended Option** 

**Option 1** is recommended as this is a positive proposal to generate a saving while improving choices and outcomes for Newport children. In order to progress this work a small group of staff are working on all dimensions of the proposal from the property requirements to staffing to registration. Work on a costing model has been carried out and would be used to ensure the probity of the proposed arrangements. The model of care would be based on the model already deployed at one of the other residential units with oversight from existing staff.

### Specific Links with Wellbeing of Future Generations (WFG) Act

Integration – For Newport children ensuring we are able to care for them locally is crucial. This proposal will ensure children can remain in their local communities and are offered opportunities for integration to ensure they can settle for the future.

**Long Term** – This offers a long term sustainable solution for children at risk of being placed away from Newport. We anticipate this being a resource available for Newport children for many years to come.

**Prevention** – This proposal meets the needs of children with complex needs who are some of the most vulnerable citizens. The preventions aspect is therefore linked to ensuring services are available in Newport and minimise the need for external specialist services. Success will ensure children have a future in Newport and are able to sustain their links with their home communities.

**Collaboration -** The proposal pulls together teams within Children's Services (Placements, Pathways, Youth Offending Service) and will link with education. It also crosses corporate responsibilities with involvement from Norse, Planning, Finance and HR. The proposal will draw down funding from the Intermediate Care Fund – a Welsh Government fund for health and social care. Children's Services will work with the health led Attachment and Trauma service to support the staff team and develop the ethos of the home.

**Involvement –** Please see Collaboration above. In addition work will be completed with looked after children as to the design and resources available in the home. For the children moving to the home they will be involved in the decisions in the decoration and for example the garden.

Fairness and Equality Impact Assessment Yes

Unique reference number	CFS1920/01
Activity Code	SOC31

Service Area	Place and Corporate								
Proposal Title	Introduce Parking Charges within Tredegar Park and Fourteen Locks								
Summary Description, Delivery Arrangements and Timescales		To install meters for visitor parking in Tredegar Park and Fourteen Locks. Will be undertaken as a second phase following the installation in Belle Vue park in 2018/19.							
Decision Point (Please tick appropriate box)	Head of Service	Cabinet Member	~	Cabinet					

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	31			
Over Officer Levents the Overla	0040/00 (01000)	0000/04 (01000)	0004/00 (01000)	
One-Off Implementation Costs (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related – change the layout of the car park, legal orders and adverts	6			
Capital – Parking Meter installation x3	6			
Implementation Cost - Total	12			

Impact on FTE Count         No impact on FTE however income generation would be used to support the annual costs associate static ranger provision and overall park budget.			d with		
Does this proposal require an FEIA and/or WFG Act assessment? (Please tick appropriate box)	YES		~	NO	

### PART TWO (For completion of proposals which have an impact on front-line services)

### **Options Considered**

This proposal includes capital measures for installation of parking meters, access control measures, surface repairs and re-lining of bays. The use of both of these sites is extremely variable and on an average day has limited use. When there is a major event and school holidays with good weather we will see a high usage of the site. Based on numbers of spaces and observational evidence in the parks, we estimate that the 120 (Tredegar) plus 40 (14 Locks ) bays in the car park will, on average, be utilised 50% of the time so we will base this proposal on 80 spaces used throughout the day and distributed as follows:

101A	£1 for 2 hours	65 x £1 = £65 per day
101B	£3 up to 5 hours	10 x £3 = £30 per day
101C	£5 for over 5 hours	5 x £5 = £25 per day

Number of spaces used once x charge. Total income for the two car parks would be £120 per day  $\pounds$  20 per day x 360 (days when facilities may be closed -5) = £43,200 assuming that majority of visitors pay to park.

Estimate would need two machines at Tredegar Park and one at Fourteen Locks £6k in total. This would be an initial one off cost funded as a capital cost. Running costs per site this year will include the costs of running machines, processing card payments and also collection coin payments. Approximately £1k per site. These activities would be added to the existing car parking collection contracts from Belle Vue and would be ongoing. Prior to installation the council will put in place legal orders to ensure that the parking tariff is enforceable. The legal costs and advertisements required will be in the region of £2k per site. Tredegar Park is also on a long lease and the agreement for this proposal will have to be sought from the landlord. Total cost of implementation would be £12k.

Total income, once operating costs are subtracted would therefore be £31k. As this is a new initiative, we will monitor the outcomes and issues carefully. This figure would be used as an offset saving against Tredegar Park management costs. Any income above the £31k would be used to improve and update facilities within the park. All income generated at Fourteen Locks that was over and above the scheme running costs would be used at the site to match funding, make essential repairs to the building and surrounding facilities etc.

Additional income could come from applying enforcement and we would look into this once the initial parking scheme is up and running. Park rangers could be trained to undertake enforcement duties as part of their roles.

Option 1 - is the option stated above to introduce charges at the levels indicated.

Option 2 - To consider a free one hour parking option, however, this could have a direct impact on lengths of stay, encouraging people to stay for a short time. This

would potentially affect the café and burger van clientele as people may forgo a visit to the café in order to take advantage of the free hour. A £1 charge for two or even three hours would encourage people to stay longer and possibly use the cafés.

**Option 3** - Another option would be to restrict parking to less than five hours only, which would prohibit the commuter parking altogether however this would impact on events.

**Option 4** - would be to have free parking at the weekend. This could be a consideration however weekend parking is arguably when the greatest income would be achieved.

### **Recommended Option**

**Option 1** - improved income generation for local authority. Improve and increase security of car park areas. However, we must consider the requirements of the landowner and consultation and there may be a requirement to look at a 'free' hour.

CCTV facilities are located at the car park area and will be used to monitor the sites and the scheme will essentially follow the lessons learned from the first phase of measures that have been installed in Belle Vue Park.

This proposal will influence the following performance indicator and be used to provide data for the following -Number of visitors to city parks, open spaces and coastal path.

### Specific Links with Wellbeing of Future Generations (WFG) Act

**Integration –** This proposal will increase opportunities and savings for the service area and potentially enable funds to be reinvested within the parks assets. The income generation will allow us to continually improve, conserve and protect this and other parks and open spaces within the city, providing a site and activity area that are available for everyone in the city.

If successful, ongoing improvement will increase revenue over the years and is linked to ensuring resilience and protecting green space areas.

Long Term - Costs associated with servicing park infrastructure and redundant amenity buildings are dealt with. Parks are an important cultural asset, especially where these are historic parks and gardens and serving a wide range of residents.

Income generation that can be used to offset on going future maintenance costs.

**Prevention -** Renovating and updating facilities and old buildings prevents vandalism and theft protecting assets located in very public areas. Limits the council liabilities if buildings are removed. Facilities that are not maintained can become potential venues for antisocial behaviour. Improving them benefits other park users.

**Collaboration -** Parks friends groups, Canal Trust and user groups will be fully included in the development of the proposal as will the owners of the park, Newbridge Estates.

**Involvement -** Parks friends groups, Canal Trust and user groups will be supportive of a proposal to protect the historic fabric of the Newport Parks, Canal and cemeteries.

### Fairness and Equality Impact Assessment

Yes

Unique reference number	CS1920/10
Activity Code	STR1

Service Area	City Services					
Proposal Title	Gwent Crematorium Fee Increa	ase				
Summary Description, Delivery Arrangements and Timescales	The proposal is to support an u crematoria.	plift in tl	he cremation fee at Gwent Crem	natorium	, to bring it more in line with lo	cal private
	Gwent Crematorium is operated by Newport on behalf of the five former Gwent councils. Surplus income is redistributed by agreement of the board and based on an agreed redistribution formula. This equates to 27.48% redistributed to Newport.					
	Year 1 - 2019/20 An increase of £80 per cremation based on 2,500 cremations would generate an additional £200k revenue. Based on the redistribution formula this would result in an additional £55k income.					
	Year 2 – 2020/21 A further increase of £50 per cremation based on 2,500 cremations would generate an additional £125k revenue. Based on the redistribution formula this would result in an additional £34k income.					
	It is important to note that th Council alone	e decisi	ion point is the Greater Gwent	Cremat	tion Committee, not Newpor	t City
Decision Point (Please tick appropriate box)	Head of Service		Cabinet Member	✓	Cabinet	

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	55	34		
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)				
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				

Capital – Other Implementation Cost - Total						
Impact on FTE Count		No impact on FTE count			·	
Does this proposal require an FEIA and/or WFG Act assessment? (Please tick appropriate box)	YES		~	NO		

### PART TWO

### **Options Considered**

The proposal is to support an uplift in the cremation fee at Gwent Crematorium, to bring it more level with local private crematoria. Gwent crematorium's total price is £131 less than its nearest geographical competitor at Langstone Vale. The fee disparity is per cremation and raising fees should increase the revenue coming into the crematorium and hence allow a larger distribution of surplus revenue to the constituent authorities of the Greater Gwent Cremation Committee. The potential increase in revenue shown below would be shared across the five constituent authorities of the joint committee according to the existing formula agreed by the joint committee. Newport City Council receives a 27.48% share of any distribution.

### Year 1 - 2019/20

Simply price matching against Langstone Vale would then give a potential extra revenue of £327,500 (£131 x 2,500). However in the short term this further affects the business so to not outprice ourselves we could increase the price over 2 years so that we remain cheaper than Langstone and therefore the preferred option for the majority of people.

In year 1 we would look to make the initial increase £80.00 per cremation on top of the inflationary rise creating potentially £200k of additional income on 2,500 cremations (15.7% increase). With the division of the profit, Newport's share would amount to approximately £54,960k per year based on previous share level formula.

### Year 2 - 2010/21

In year 2 we would look to make a further increase £40.00 per cremation on top of the inflationary rise (5% + 4%) creating potentially £100k of additional income on 2,500 cremations (5% increase). With the division of the profit, Newport's share would amount to approximately £27,480k based on previous share level formula.

It is proposed that support should be given to increasing the fee by £40 plus inflation annually: a year one increase of 9%.

All potential savings are conjectural, because of unknowable factors, particularly changes in the death rate and the level of local competition. The net savings shown below are based on a forecast of 2,500 cremation services annually. The figures represent the overall rise in income divided by the shared percentage.

It is important to note that the decision point is the Greater Gwent Cremation Committee, not Newport City Council alone

**Recommended Option** 

Increase fees in line with the proposals outlined above.

Specific Links with Wellbeing of Future Generations (WFG) Act

Integration – This proposal will increase opportunities and savings for the service area and potentially enable funds to be reinvested within the asset and the service area. The income generation will allow us to continually improve, conserve and protect this facility and assets within the city services portfolio.

If successful, increase in revenue linked to ensuring resilience and protecting green space areas.

Long Term - Costs associated with service provision can be covered. Continuation of services for citizens.

Income generation that can be used to offset on going future maintenance costs.

Prevention - Facilities that are not maintained can become potential liability.

**Collaboration -** Joint Cremation Committee will be fully included in the development of the proposal.

**Involvement -** Joint Cremation Committee will be fully supportive of a proposal to protect this service.

## Fairness and Equality Impact Assessment

Yes

Unique reference number	CS1920/01
Activity Code	STR2

Service Area	City Services				
Proposal Title	Increased Recycling				
Summary Description, Delivery Arrangements and Timescales	Proposal to increase recycling from household collections, linked to the Waste Strategy, will result in the council meeting the statutory recycling targets in 19/20, hence reducing the budget pressure linked to fines deriving from current scenario (targets not met in 19/20). Implementation schedule as per separate business case linked to Waste Strategy Note that a full year impact has been included following implementation by the beginning of 19/20; any delay in the approval process would therefore affect the savings to be achieved during 19/20.				n current scenario ategy
Decision Point (Please tick appropriate box)	Head of Service	Cabinet Member	~	Cabinet	

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	110			
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)	2019/20 (2 000)	2020/21 (2 000)	2021/22 (2 000)	2022/23 (2 000)
Revenue – Redundancy/Pension				
Revenue – Other	158	158		
Capital – Building related				
Capital – Other	1,253			
Implementation Cost - Total	1,411	158		

Impact on FTE Count		No impact on FTE count	o impact on FTE count				
Does this proposal require an FEIA and/or WFG Act assessment? (Please tick appropriate box)		EIA has been produced for the proposed ategy-see CM report and supporting ation	~	NO			

### PART TWO

### **Options Considered**

**Option A** – no changes. If no changes to household collections are implemented, the council will not be in the position to meet the statutory recycling targets in 2019/20, hence being liable to a fine estimated at £569k which has been added to 19/20 budget as a pressure.

**Option B** – proceed with activities proposed in the updated Waste Strategy. This proposal will be approved as part of the Waste Strategy approval process and will imply changes to the waste collections that will deliver an increase in the recycling targets enough to meet 19/20 recycling targets. This will result in an operational saving and the avoidance of the aforementioned fines, hence removing the added budget pressure for 19/20 and upcoming years.

### **Recommended Option**

It is recommended that the Council implements the proposed activities as part of the Waste Strategy to be adopted. Changes are based on the use of smaller bins for the residual household collections. This will result in an increase in the amount of recyclable material collected and a reduction of the residual waste, hence increasing the recycling performance for the Council and at the same time reducing the disposal costs and generating more income from the recycling material. A provision for the payment of fines will not be needed either, delivering a saving on 19/20 budget of:

Operational savings: £110k

Avoidance of fines: £569k - this had been included as a pressure in 19/20 budget, so this option would enable removing that pressure from the budget and, on top of that, delivering savings of £110k per year

Total: £679k

This will incur one off implementation costs of £1.25m relating to the purchase and delivery of smaller bins and recycling containers and a publicity campaign plus additional revenue costs for the first 2 years due to additional engagement and enforcement action on side waste: £158k per year.

### Specific Links with Wellbeing of Future Generations (WFG) Act

**Integration –** The issue of recycling and waste is covered within the council's wellbeing objective 2 - To promote economic growth and regeneration whilst protecting the environment, action 10 – Increase household recycling and divert waste from landfill.

Long Term – This proposal contributes to increased recycling performance in the long term

Prevention – This measure contributes to avoid the imposition of fines for 19/20 and years to come

**Collaboration -** Proposal has been developed after a long review process in collaboration with Welsh Government, WRAP and experts in the waste sector. Benchmarking data has also been taken into account

**Involvement –** This proposal has been tested by many other local authorities in Wales and guidance and benchmarking data have been considered when doing the review.

Fairness and Equality Impact Assessment

Yes

Unique reference number	CS1920/05
Activity Code	STR11

Service Area	Education Services
Proposal Title	Withdrawal from the regional SENCOM partnership and the introduction of a Newport Service beginning April 1 <sup>st</sup> 2019.
Summary Description, Delivery Arrangements and Timescales	The sensory communication team (SENCOM) is an outreach service designed to support pupils with Hearing Impairment (HI), Visual Impairment (VI) and Speech, Language and Communication Difficulties. All five local authorities (LAs) in SEWC are currently served by SENCOM and each makes a contribution to the running costs on an annual basis with Torfaen hosting SENCOM. Newport's current contribution to the service is <b>£651,025 per year</b> .
	The current Gwent wide SENCOM budget stands at £2.3 Million and is proportioned to : 78% salary costs, 13% for premises and specialist equipment costs and 9% for supplies, travel and admin costs
	Newport proposes to begin their own local service that will meet the needs of Newport's Children and Young People. There are 86 Newport pupils with Hearing Impairments (HI). This ranges from pupils with no hearing to low level hearing loss. The frequency and type of support provided to this group of pupils is determined by their individual needs. Low level support can include providing advice and support to classroom teachers on an annual basis to weekly support provided directly by a Specialist Teacher of the Deaf.
	There are 92 Newport pupils with Visual Impairments (VI). This ranges from pupils with complete sight loss to being partially sighted. The frequency and type of support provided to this group of pupils is determined by their individual needs. Low level support can include providing advice and support to classroom teachers on an annual basis to weekly support provided directly by a Specialist Teacher for Visual Impairment.
	Currently 135 Newport pupils with speech, language and communication needs have been identified by SENCOM. These pupils are currently supported through the use of specialist support staff who build school capacity and provide various communication interventions.
	Proposed Delivery Model: Posts will include:
	<ul> <li>1 HI Specialist Teacher</li> <li>1 HI technician / habilitation officer</li> <li>1 VI Specialist Teacher</li> <li>1 VI technician / habilitation officer</li> <li>1 Speech and Language Therapist</li> <li>1 Specialist Teaching Assistant</li> </ul>
	This model will be also be enhanced with expertly skilled staff currently within the organisation.
	A £100k will also be available to support specialist equipment

	The draft proposal provides	£250k a	nnual savings			
Decision Point (Please tick appropriate	Head of Service		Cabinet Member	$\checkmark$	Cabinet	
box)						

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	250			
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)				
Revenue – Redundancy/Pension	TBC			
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	SENCOM employ more staff than Newport intends to (as additional capacity exists within Newport Inclusion				
	Enrichment Team). Staff employed by Torfaen can transition into Newport under a TUPE agreement. As				
	Newport currently contributes 27% of the total SENCOM staffing model, Newport will be liable for any				
	associated redundancy costs linked to the previous proportional SLA costs.				

Does this proposal require an FEIA	YES	✓	NO	
and/or WFG Act assessment?				
(Please tick appropriate box)				

### PART TWO

# Options Considered 1. Not to withdraw from the SENCOM regional partnership and to continue to pay £651,025 per year. 2. To withdraw from the SENCOM regional partnership and develop a local service to meet the needs of children and young people. This presents budget savings of £250k per year. Recommended Option

2. To withdraw from the SENCOM regional partnership and develop a local service to meet the needs of children and young people.

Building capacity and working together to build inclusivity' are part of the strategic intentions of Newport Education Services. In September 2018 an Inclusion Enrichment Service was remodelled to support clusters, led by school ALNCOs (Additional Learning Needs Coordinators). This group of professionals work in partnership with the Inclusion Enrichment Team (Educational Psychologists and Teacher Advisors for Additional Learning Needs). Each cluster has an established plan to support the needs of pupils with ALN. A skills audit has been completed to ensure that training needs are identified and planned for.

A local Newport Hearing Impairment (HI), Visual Impairment (VI) and Speech and Language service will further enhance the Inclusion Enrichment Team and ALN Cluster approach, as well as providing a direct outreach service to children and young people in need.

An LA and Newport Head teachers working group will be established to ensure that schools (and Children and Young People) are able to access the right level of intervention and support from specialist HI, VI and Speech and Language staff.

### Specific Links with Wellbeing of Future Generations (WFG) Act

Integration – The proposal supports integration. This model provides a greater degree of 'wrap around care' for pupils with Additional Learning Needs.

Long Term & Prevention – This model provides support for a range of Additional Needs for nursery and school aged pupils.

**Collaboration** – Whilst this proposal moves away from the regional model, it improves collaboration among Newport schools (via cluster work) and supports the Inclusion Enrichment philosophy.

**Involvement** – All budget proposals will be consulted upon. Key stakeholders linked to this proposal include Chairs of Governors, Head teachers, Trade Unions, parents, pupils and specialist services.

Fairness and Equality Impact Assessment Yes

Unique reference number	EDU1920/02
Activity Code	EDU23

Service Area	Non-Service					
Proposal Title	Cessation of Concurrent Grants to Community Councils					
Summary Description, Delivery Arrangements and Timescales	precepts which are collected as (total £131k). It is proposed that	The 14 Community Councils within Newport currently receive their main funding through two sources, setting local precepts which are collected as part of Council Tax (total £278k) and through concurrent grants paid by the authority (total £131k). It is proposed that the payment of concurrent grants in ceased and individual Community Councils can decide on the way in which it sets and funds its budget.				
Decision Point (Please tick appropriate box)	Head of Service	Cabinet Member	~	Cabinet		

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	131			
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)	2013/20 (2 000)	2020/21 (2 000)	2021/22 (2 000)	2022/23 (2 000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	n/a			
Does this proposal require an FEIAand/or WFG Act assessment?(Please tick appropriate box)		✓	ΝΟ	

### PART TWO

Options Considered
A number of options have been considered for the delivery of concurrent grants and have been subject to a number of Scrutiny meetings. The options included:
- Keep funding concurrent grants as per status quo
- Change the calculation for distributing the grant across the Community Councils
- Remove the concurrent grants in full
Recommended Option
Remove concurrent grants in full.
Cas attached Cabinat Marshar report for further datail on the decision moleing
See attached Cabinet Member report for further detail on the decision making.
Specific Links with Wellbeing of Future Generations (WFG) Act
Fairness and Equality Impact Assessment

Unique reference number	NS1920/03
Activity Code	n/a

Service Area	Education Services					
Proposal Title	Reduction in Core Funding to Education Achievement Service of 2% for the Financial Year 2019/20					
Summary Description, Delivery Arrangements and Timescales	EAS have proposed a reduction in the Newport City Council core funding contribution of 2% in 2019/20. This will reduce the contribution from £832k in 2018/19 to £816k in 2019/20. In line with the 3 year funding framework, EAS has provided indicative efficiencies for the next 2 financial years, with further reductions in the contribution in 20/21 of 1.5% (£12.2k) and 21/22 of 1% (£8k).					
Decision Point (Please tick appropriate box)	Head of Service	~	Cabinet Member	Cabinet		

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	17	12	8	
			1	
One-Off Implementation Costs (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count		No impact on FTE count		
Does this proposal require an FEIA and/or WFG Act assessment? (Please tick appropriate box)	YES		NO	✓

Unique reference number	EDU1920/03
Activity Code	EDU23

Service Area	Finance						
Proposal Title	Deletion of 0.4 Full Time Equiv	eletion of 0.4 Full Time Equivalent Post within Accountancy					
Summary Description, Delivery Arrangements and Timescales	with income returns from service	Deletion of 0.4 full time equivalent Accountancy Assistant post within the Accountancy Section. The team who deals with income returns from service areas within the Council i.e. schools, libraries etc. will introduce an electronic returns system which will reduce the amount of income returns dealt with manually, therefore a post can be removed with no					
Decision Point (Please tick appropriate box)	Head of Service	~	Cabinet Member	Cabinet			

### PART ONE

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	9			

One-Off Implementation Costs (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension	8			
Revenue – Other	10			
Capital – Building related				
Capital – Other				
Implementation Cost - Total	18			

Does this proposal require an FEIA and/or WFG Act assessment? (Please tick appropriate box)	YES		NO	~
Impact on FTE Count		0.4 Full Time Equivalent		

Unique reference number	FIN1920/01
Activity Code	FIN1

Service Area	Finance					
Proposal Title	Increase Schools SLA Charge	ncrease Schools SLA Charge for the Schools Resources Team				
Summary Description, Delivery Arrangements and Timescales		harged only covers a proportion of the teams cost, this increase is deemed reasonable to further recover these costs.				
Decision Point (Please tick appropriate box)	Head of Service	~	Cabinet Member		Cabinet	

### PART ONE

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	30			
One-Off Implementation Costs (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	

Does this proposal require an FEIA	YES	NO	✓
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	FIN1920/02
Activity Code	FIN1

Service Area	Law and Regulation								
Proposal Title	Absorb inflationary uplift in insu	bsorb inflationary uplift in insurance premiums of £14k							
Summary Description, Delivery		he original base budget for 19/20 included an inflationary uplift of £14k in relation to the Council's insurance premiums.							
Arrangements and Timescales	property damage, employers' li term agreements with large ins premiums can reduce, based of experience, there has been a s	ability a urers ar on risk p mall rec	of approximately £680k each ye nd other insurable risks and liab nd under-writers, then there are in rofile. Because of improvements duction in the premiums paid for 9/20, without the need for any inc	ilities. Be no autor in the C 18/19. T	ecause the cover is pr natic annual price incr Council's risk managen Therefore, it should be	ocured und eases and nent and cl possible to	der long aims maintain		
Decision Point (Please tick appropriate box)	Head of Service	~	Cabinet Member		Cabinet				

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	14			
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)				
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	No impact on FTE count.

Does this proposal require an FEIA	YES	NO	$\checkmark$
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	LR1920/01
Activity Code	n/a

Service Area	Law and Regulation								
Proposal Title	Additional Licensing Income								
Summary Description, Delivery Arrangements and Timescales	licences and a projected incom to offset any savings in expend staff pay award – on the basis licensing income, it is clear tha licensing and enforcement wor 1976, the Council is only able to functions. Therefore, no further 2018/19 has increased signific	ne, base diture, it of cost-i t that cu k, incluc to set fee r fee inc antly an	ncluded a standard increase in the d on the numbers of applications was previously agreed to uplift the recovery. However, upon a mor- irrent level of licence fees is alre ding the pay award. Under the Lo es and charges for taxi and priva- rease is proposed for 2019/20. d that trend is expected to contin- cause of increased numbers of li-	s in 201 he fees e detaile ady suff ocal Gov ate hire Howeve nue in 20	8/19. In order to increas and charges by a further ed review of the manage ficient to cover the additivernment (Miscellaneou licensing to cover the co er, the number of licence 019/20. On that basis, a	se the fee in er £8k to cover ement costs tional costs us Provision osts of the li e application a further £8k	icome, ver the s and of the s) Act icensing ns in		
Decision Point (Please tick appropriate box)	Head of Service	~	Cabinet Member		Cabinet				

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	8			
<b>One-Off Implementation Costs</b> (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	No impact on FTE count

Does this proposal require an FEIA	YES	NO	✓
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	LR1920/02
Activity Code	n/a

Service Area	Non-Service								
Proposal Title	Additional Saving on Interest B	Additional Saving on Interest Budget							
Summary Description, Delivery Arrangements and Timescales	payable budget due to a £40m remained at a low level, it is an can realise an additional £500k increased capital expenditure, 2021/22 and £122k in 2022/23	loan red ticipated saving future p £90k ca	plan savings, Cabinet approved a quiring refinancing at the beginn d that this loan can now be refina in 2019/20. However, due to pr ressures will be required in subs an be added to the interest recei	ing of Ap anced at ressure of requent	oril 2019. As the base level a lower cost than initially on cash from reducing res years of £287k in 2020/21	vel of interest v modelled. serves and l; £155k in	This		
Decision Point (Please tick appropriate box)	Head of Service	✓	Cabinet Member		Cabinet				

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	590			
			0004/00 (01000)	
One-Off Implementation Costs (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	n/a

Does this proposal require an FEIA	YES	NO	✓
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	NS1920/01
Activity Code	n/a

Service Area	Non-Service						
Proposal Title	Reduction in Unfunded Pension	Reduction in Unfunded Pensions					
Summary Description, Delivery							
Arrangements and Timescales	pensions where additional bene There have been some saving expected to continue, although costs.	The Non-operational Pensions budget pays contributions to both ex Gwent employees and non-statutory teachers pensions where additional benefits have been agreed to be paid that are not covered by the Teachers Pensions Agency. There have been some savings reported this financial year as our liabilities gradually reduce over time. This trend is expected to continue, although this will need to be monitored. This budget can be reduced in line with expected actual costs.					
Decision Point (Please tick appropriate box)	Head of Service	$\checkmark$	Cabinet Member	Cabinet			

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	29			
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)				
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count		No impact on FTE count			
Does this proposal require an FEIANOand/or WFG Act assessment?(Please tick appropriate box)				ΝΟ	<b>`</b>

Unique reference number	NS1920/02
Activity Code	n/a

Service Area	Non-Service					
Proposal Title	Reduction in the Council Tax Reduction Scheme Budget					
Summary Description, Delivery Arrangements and Timescales			as seen underspends for a numb he provision of the scheme. Follo			
Decision Point (Please tick appropriate box)	Head of Service	~	Cabinet Member		Cabinet	

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	879			
One-Off Implementation Costs (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	n/a

Does this proposal require an FEIA	YES	NO	$\checkmark$
and/or WFG Act assessment?			
(Please tick appropriate box)			

For internal use:	
Unique reference number	NS1920/04
Activity Code	n/a

For assistance contact - Strategic Finance Business Partner

Service Area	People and Business Change					
Proposal Title	Service Restructure					
Summary Description, Delivery	Undertake a restructure of service provision to ensure it meets the requirements of the new Board arrangements whilst					ts whilst
Arrangements and Timescales	maximising use of Invest to Save					
Decision Point (Please tick appropriate	Head of Service ✓ Cabinet Member Cabinet					
box)						

#### PART ONE

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	50			
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)		. ,		
Revenue – Redundancy/Pension	65			
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total	65			

Impact on FTE Count	Overall impact on headcount is zero however, there will be detriment costs.			

Does this proposal require an FEIA	YES	NO	$\checkmark$
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	PBC1920/01
Activity Code	PBC3

Service Area	People and Business Change					
Proposal Title	HR Proposals	Proposals				
Summary Description, Delivery Arrangements and Timescales	<ol> <li>The removal of a proportion</li> <li>Development Unit</li> <li>Delete a vacant post in Cl</li> </ol>	Employment Services as a result of incre tion of the core funding from the profess	easing manager and employee self-service sional fees cost code from the Workforce effect. This follows a review of the support for the Directors team.			
Decision Point (Please tick appropriate box)	Head of Service	<ul> <li>✓ Cabinet Member</li> </ul>	Cabinet			

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	65			
One Off Implementation Costs	2010/20 (6/000)	2020/21 (5/000)	2024/22 (6/000)	2022/22 (6/000)
One-Off Implementation Costs (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	2 FTE (vacant)
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Does this proposal require an FEIA	YES	NO	✓
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	PBC1920/03
Activity Code	PBC2; DIR01; PBC9

Service Area	People and Business Change					
Proposal Title	Renegotiated IT Contracts	negotiated IT Contracts				
Summary Description, Delivery Arrangements and Timescales		Renegotiated IT support, public Wi-Fi and print room printer contracts will enable budget to be reduced from April 2019 with no adverse impact on service delivery.				
Decision Point (Please tick appropriate box)	Head of Service	~	Cabinet Member		Cabinet	

### PART ONE

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	75			
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)	(2000)	(2000)	(2000)	(~~~~)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count		No impact on FTE count		
Does this proposal require an FEIA	YES		NO	✓

Does this proposal require an FEIA	YES	NO	✓	1
and/or WFG Act assessment?				
(Please tick appropriate box)				

Unique reference number	PBC1920/04
Activity Code	PBC10; PBC12

Service Area	People and Business Change	People and Business Change					
Proposal Title	Reduction in Planned Welsh La	eduction in Planned Welsh Language Translation Annual Spend					
Summary Description, Delivery Arrangements and Timescales	Following the implementation of the Welsh Language Standards and the establishment of partnership arrangements fo an annual translation contract as part of a shared service, this proposal is to reduce the annual revenue budget by £47 next year with a possible further saving in 2020/21 provided the translation arrangements remain successful. This proposal is to release £47k from April 2019 and a further £30k the year after. This relies on the Welsh Language Reserve remaining in place to continue to fund system and one off changes for the next three years. Budget to be renamed to better reflect purposes (Equalities and Welsh Language).				t by £47k nguage		
Decision Point (Please tick appropriate box)	Head of Service	✓	Cabinet Member		Cabinet		

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	47	30		
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)				
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	No impact on FTE count
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Does this proposal require an FEIA	YES	NO	✓
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	PBC1920/05
Activity Code	PBC6

Service Area	Regeneration, Investment and Housing					
Proposal Title	National Software Academy move to Information Station – further savings					
Summary Description, Delivery	A £180k saving was agreed as part of the 18/19 budget setting process in relation to the National Software Academy					
Arrangements and Timescales	move to the Information Station. Additional savings have been identified as a result of reduced costs in the delivery of the project.					
Decision Point (Please tick appropriate box)	Head of Service	~	Cabinet Member		Cabinet	

### PART ONE

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	40			
One-Off Implementation Costs (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count No impact on FTE count
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Does this proposal require an FEIA	YES	NO	✓
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	RIH1920/01
Activity Code	RIH8

Service Area	Regeneration, Investment and	Housin	]				
Proposal Title	Reducing Carbon Emissions a	Reducing Carbon Emissions and Associated Costs					
Summary Description, Delivery Arrangements and Timescales	carbon dioxide emitted through We are reducing our emissions 1) reducing utility consum 2) using credits from prev	nmitmen energy and the option or vious ye arbon ir	nt Energy Efficiency Scheme (Cf use. erefore associated costs by: n an ongoing basis ars to offset costs ntensity is reducing due to more	, .			
Decision Point (Please tick appropriate box)	Head of Service	$\checkmark$	Cabinet Member		Cabinet		

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	50			
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)				
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

Impact on FTE Count	No Impact on FTE count
•	

Does this proposal require an FEIA	YES	NO	$\checkmark$
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	RIH1920/02
Activity Code	RIH10

Service Area	Regeneration Investment and Housing					
Proposal Title	Reduction of Development Ma	Reduction of Development Management Legal Fees Budget and Training budget				
Summary Description, Delivery Arrangements and Timescales	Reduce the development management legal fees budget and Training budget from April 2019. No anticipated impact on service delivery.					
Decision Point (Please tick appropriate box)	Head of Service	<b>√</b>	Cabinet Member		Cabinet	

### PART ONE

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	22			
		0000/04 (01000)	0004/00/(01000)	
<b>One-Off Implementation Costs</b> (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
Revenue – Redundancy/Pension				
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total				

	Impact on FTE Count	No impact on FTE count	
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Does this proposal require an FEIA	YES	NO	$\checkmark$
and/or WFG Act assessment?			
(Please tick appropriate box)			

Unique reference number	RIH1920/03
Activity Code	RIH16; RIH12

Service Area	Regeneration Investment and I	Housing	- Community Regeneration			
Proposal Title	Implementation of Neighbourho					
Summary Description, Delivery Arrangements and Timescales	coordinated local community se	ervices.	es programme was agreed by Ca The programme provides an opp ivered through the restructuring o	portunity		
Decision Point (Please tick appropriate box)	Head of Service	$\checkmark$	Cabinet Member		Cabinet	

Net Savings (£000's)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
	267	387		
One-Off Implementation Costs	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)
(£000's)	2013/20 (2 000)	2020/21 (2 000)	2021/22 (2 000)	2022/23 (2 000)
Revenue – Redundancy/Pension	75			
Revenue – Other				
Capital – Building related				
Capital – Other				
Implementation Cost - Total	75			

Impact on FTE Count	Reduction of 5 full time equivalent posts, 3 of which are currently filled. The Neighbourhood Hub programme
	will restructure the work force to minimise impact to services.

Does this proposal require an FEIA	YES	$\checkmark$	NO	
and/or WFG Act assessment?				
(Please tick appropriate box)				

#### PART TWO

#### **Options Considered**

Implementation of Neighbourhood Hubs – The implementation of Neighbourhood Hubs has been approved by Cabinet, this implementation will provide savings as a result of changes to the management / delivery structure.

Link to Cabinet decision:

https://democracy.newport.gov.uk/ieListDocuments.aspx?CId=139&MId=7223&Ver=4

#### **Recommended Option**

Implementation of Neighbourhood Hubs – The implementation of Neighbourhood Hubs has been approved by Cabinet, this implementation will provide savings as a result of changes to the management/ delivery structure.

The financial benefit in year 1 will be approximately £267k with the potential of further efficiencies through smarter working at a later date. The impact on staffing will be a reduction of 5 full time equivalent posts. The impact on services will be minimal as the restructure will mitigate any impact.

#### Specific Links with Wellbeing of Future Generations (WFG) Act

Long term - The proposal will deliver a long term strategy for delivering community services and managing community, putting in place a sustainable financial plan to maintain community delivery in the future.

**Prevention** - The proposal will secure community services for the future; ensure assets are well maintained and fit for purpose. This proposal will also ensure that residents receive services that are integrated and therefore provide a greater impact on their lives.

Integration/ Collaboration - The proposal will integrate a number of community services run by the city council and partners providing a greater impact for residents. This approach will deliver against the wellbeing objectives;

**The Newport "Offer**" – Providing residents and partners with a clear community strategy to improve people lives.

Strong Resilient Communities – Supporting residents and communities through prevention and support programmes in the community.

**Right Skills –** Community based support for residents to access job opportunities and the opportunity to improve skills.

**Sustainable Travel –** Accessible services that will reduce staff and resident travel distances.

**Involvement** - Through the design of this proposal a number of steering groups have been created to involve departments and partners, work with local teams and groups will ensure consultation commitments are met.

**Fairness and Equality Impact Assessment** 

Yes

Unique reference number	RIH1920/04
Activity Code	RIH18 – 21 and RIH25